



Refresh and level the curriculum

Recent Refinements to the Board Education Program

Incorporate more peer-to-peer interactions

Enhance board communications around board education

Design a virtual library of CalSTRS specific self-paced board educational content

# Board Continuing Education Curriculum and Learning Opportunities



Core (Y1 of Board Service)	Fundamentals of Pension Administration, Investments, and Governance (Y1 - Y3 of Board Service)			Strategic (Y3+ of Board Service)		
			TOPICS	1		
New Trustee Onboarding	Governance	Actuarial & Funding Matters	Financial Statements, Controls & Audits	Board Effectiveness and Leadership	Global Retirement Policy	Operations & Performand Management
Fiduciary Responsibilities	Benefits Administration	Retirement Plans Policy (CA and US)	Risk Management & Compliance	Executive Management	Corporate Governance	Benefits & Services Delivery/Customer Satisfaction
Bagley-Keene Act	Investments	Information Technology/Security		Strategic Planning	Succession Planning	Regulatory/Legislative Landscape
Ethics	Institutional Investment Policy & Principles			Institutional Investment Implementation & Strategies		
	ıļ		SOURCES			
Mostly Internal	Internal/External	ernal/External CalSTRS Staff and Board Consultants		External		
CalSTRS Staff, Board Leadership, Board Consultants	Possible External Co  NASRA Annual  Conference	NASRA Winter Conference	NCTR Annual Conference/Trustee Workshop	PRI	Green Biz CE	RES VERGE
AG's Office (Ethics training)	Wharton Portfolio Co		NCPERS Public Pension Funding Forum	CII Spring/Fall	Milken Global Conference	Fiduciary Investor Symposium
CalSTRS Content Library	.1	ee Institute/Certificate in Policy (CAPPP)	NCPERS Accredited Fiduciary Program/Annual Conference	Value Edge Advisors	Women's Private Equity Summit	Responsible Investo
		e Principles of Pension te for Trustees	CALAPRS Annual Conference	National Institu	ute on Retirement Security (NII	RS) Annual Conference



Mosaic Governance Advisors, LLC

# Excerpt: Catalogue of High Value External Conferences – 2024





NAIC Institutional Investor Roadshows: Jan 25

**♀** Virtual

## **FEBRUARY**

NASRA - Feb 24-26

Washington, DC

Green Biz - Feb 12-14

Phoenix, AZ

NIRS Annual Conference Feb 27-28

Washington, DC

#### MARCH

CALAPRS General Assembly: Mar 2-5

Rancho Mirage, CA

Women's Private Equity Summit – Mar 3-6

Phoenix, AZ

CII Spring: Mar 4-6

Washington, DC

PPI Leadership Lab: Mar 4-

Napa, California

**PPI Winter Roundtable** 

Mar 6-7

Napa, California

Beyond Talk (co-hosted by CalSTRS): Mar 12

San Francisco, CA

## MARCH (contd.)

Fiduciary Investors
Symposium: March 12-14

**♀** Singapore

NASP Annual Conference (Day of PE Education) Mar

Marina del Rey, CA

PREA Spring Conference Mar 21-22

**♀** Nashville, TN

CERES Global Conference: Mar 22-24

NYC, NY

## **APRIL**

Pension Bridge Annual Apr 15-17

Half Moon Bay, CA

**BNEF Summit Apr 16-17** 

New York, NY

Public Funds Roundtable Apr 30-May 1

♀ Los Angeles, CA

## MAY

IFEBP/Wharton -Portfolio Concept & Management:

May 1-4

Philadelphia, PA

Milken Global Conference: May 5-8

P Beverly Hills, LA, CA

NCPERS Accredited Fiduciary (NAF) Program: May 18-19

Seattle, WA

NCPERS Annual Conference: May 19-22

Seattle, WA

Fiduciary Investors Symposium: May 29-31

Toronto, Canada

 $\label{lem:conferences} \textbf{Events/conferences highlighted in this color are primarily investment focused}.$ 



# Virtual Content Library for Board Members - Proposed Outline and Examples



Core (Y1 of Board Service)	Fundamentals of Pension Administration, Investments, and Governance (Y1 - Y3 of Board Service)	Strategic (Y3+ of Board Service)	
Book of Faces (board members, staff, and consultants) and Onboarding Content.*	Investment Services Videos.*	Links to External Articles, Videos and podcasts.	
1:1 introductory session with Board Leadership, Chairs for Committees on which the new board member serves, key staff and board consultants.	Education Videos prepared for Members re: CalSTRS benefits and services.*	Monthly Consultant Provided Resources (e.g., Meketa, RCLCO, Mosaic).	
Bagley-Keene Handout and Link to Training Video; Link to CA State Ethics Training.	Observation of CalSTRS delivered group member education sessions.	Observations of CalSTRS Client Advisory Council meetings.	
Fiduciary Responsibilities Training Video (produced by board consultant).	Observation of CalSTRS contact center operations.	CalSTRS speakers' bureau.	
Annual Signature Documents (internal and external; i.e., code of conduct, FPPC).	Tour of CalSTRS investment trading operations.	Participation in CalSTRS Legislative visits.	
Sample Documents: Board Values; Board Governance Manual; IPSs; "Helpful Tips for Trustees" document; Stakeholder List; Links to Mission Moment Videos; Link to Archive of Board Meetings; Strategic Plan, etc.	Sample Documents: Annual Business Plan, ACFR; PAFR; semi-annual investment reports; quarterly risk report, actuarial valuations; Funding Risk Report; Sustainability report; DEI report; Strategic Plan Accomplishments Report; Major projects' plans and reports, overview of SISS Engagement priorities and approach, HCM principles, etc.; whitepapers and research from NASRA, NCTR, NCPERS	Sample Documents: NIRS and ICPM whitepapers/research, Books: Boards that Lead, books as recommended by staff (e.g., A Random Walk Down Wall Street); CalSTRS CEM Benchmarking Reports, etc.	



# Discussion

- 1. What is the Committee's reaction to the work that has been undertaken?
- 2. What additional refinements would make the Virtual Education Library meaningful and relevant to you?

